

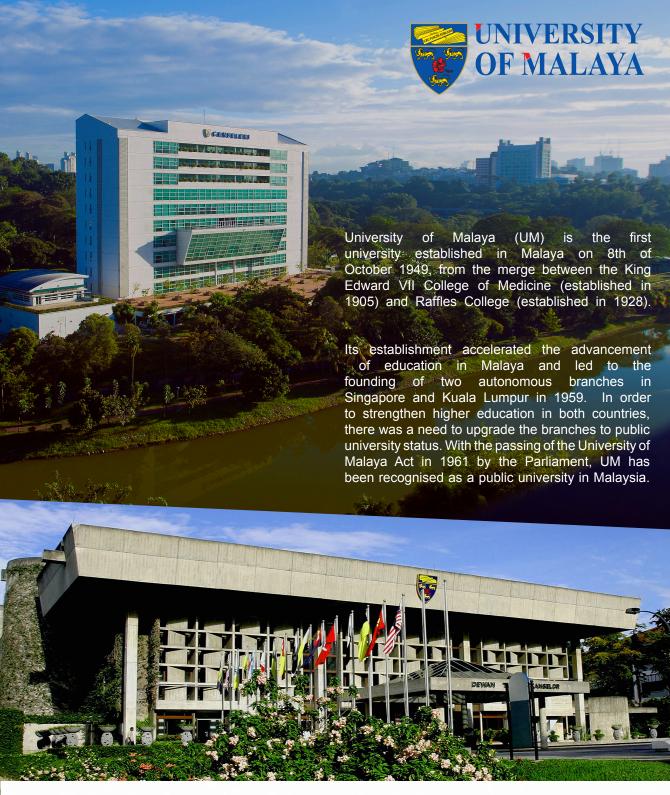




4TH HIGHER EDUCATION
LEADERSHIP &
GOVERNANCE
CONFERENCE 2018:
HUMANISING HIGHER
EDUCATION

18 - 19 DECEMBER 2018

PULLMAN KUALA LUMPUR CITY CENTRE
HOTEL AND RESIDENCES
KUALA LUMPUR, MALAYSIA



UM as it is known today, was officially recognised as a public university for the Federation of Malaya on the 1st of January 1962. Its initial objective of providing tertiary education to the people in Malaya has successfully produced leaders and intellectuals in various fields. While Malaysia is undergoing a wide range of transformational process in the world of education, UM continues to boost the efforts in order to meet its vision of becoming an internationally renowned higher education institution in research, innovation, publication and teaching.













SHAPING MINDS, BUILDING LEADERS

Since its inception on 19 October 2006, the Higher Education Leadership Academy or also known as Akademi Kepimpinan Pendidikan Tinggi (AKEPT), aims to train and develop leaders with the required quality in order to transform local higher learning institutions, which will then lead to institutional excellence.

In January 2008, AKEPT was established under the Ministry of Higher Education, currently known as Ministry of Education Malaysia to promote leadership capacity building through leadership development of the top and middle management of higher education institutions.

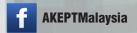
AKEPT has been playing an active role in reshaping the higher education landscape in Malaysia, specifically related to the academic and institutional leadership. AKEPT supports the overall strategy of transforming higher education leadership in Malaysia, in order to realise the aspiration of Malaysia Education Blueprint 2015-2025 (Higher Education).











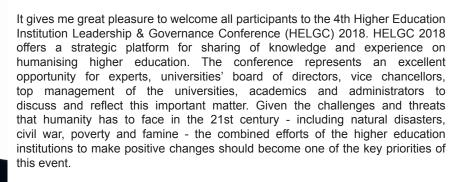






WELCOME MESSAGE

YB DR. MASZLEE BIN MALIK MINISTER OF EDUCATION MALAYSIA



The Fourth Industrial Revolution urges us to think creatively about the manufacturing process, value chain, distribution and customer service processes.

The future of education accentuates the immense need to look beyond these areas and strategically utilise the "Internet of Things" to prepare the coming workforce for the challenges ahead. Thus, we need to define higher education for the next generation by keeping intact values, beliefs and insights that make us human. Higher education must emphasise on the importance of ethics and values. This is the essence of humanising higher education.

Universities assume their role in shaping future technology by being the testbeds for innovation and educating future generations. Traditional education has contributed greatly to the current levels of industrial evolution and technological advancement. However, in order for higher education to deliver future generations with the right set of skills and knowledge, an imperative question has to be asked regarding how higher education institutions would be affected by the Fourth Industrial Revolution and how the delivery of education will be transformed. There are various opportunities available that will shape the role that can be undertaken by higher education in the Fourth Industrial Revolution.

Altering higher education is more necessary than ever before. Universities need to think strategically regarding methods to utilise their experience in credentials, trust and identity to offer new services. Furthermore, higher education leadership needs to be less risk averse especially in this world of disruptive change. It is no longer an option to keep doing things the old way. Innovation and accepting change are now the prerequisites for survival. I hope that this conference will further stimulate the thinking and research needed to provide better understanding of the importance of humanising higher education.

I would like to express my sincere appreciation to all the participants for their commitment in attending the conference and the organising committee from AKEPT and University of Malaya for their hard work in making HELGC 2018 a success. This conference creates the momentum to transform the present for a better future and to cultivate new ideas for the prosperity and progress of the whole of humanity. I wish all participants every success and I hope you will benefit tremendously out of this conference.

Thank you.







WELCOME MESSAGE

TAN SRI DATO' SERI DR. WAN MOHD ZAHID BIN MOHD NOORDIN CHAIRMAN, BOARD OF ADVISORS HIGHER EDUCATION LEADERSHIP ACADEMY (AKEPT)

A major opportunity and challenge of today's higher education worldwide is having the kind of education models which can lead their constituents into the 21st century that extend awareness of human needs, which can be addressed by way of creativity and innovation. It is our hope that higher education through research and scientific knowledge can contribute toward reducing poverty, diseases and, perhaps, even curb the occurrence of natural disasters. By promoting the values of humanism through education, we can help create society that cherishes virtues. dignity the а quality of life. Indeed. humanising higher education is our best hope for a better world for humanity at large.



Humanising education in an age of unprecedented progress is a prerequisite must do thing so that in the quest for the betterment of lives we do not lose our humanity. Many in education system are trying to address the challenges with enthusiasm, tenacity, and dedication by developing new methods of analysis and provide new solutions to keep up with the ever-changing landscape. In this new age of global interconnectivity and interdependence, it is necessary for higher education institutions to provide state-of-the art knowledge and inculcate ethos of education that regards people as valued members of the human community.

All this is in line with the spirit of the National Education Philosophy that is to develop the potential individuals in а holistic and integrated manner, so as produce "individuals who are intellectually, spiritually, emotionally and physically balanced and harmonious, based on a firm belief in and devotion to God. Such an effort is designed to produce Malaysian citizens who are knowledgeable competent. moral and who possess high and who are responsible and capable of achieving high level of personal well-being as well as being able to contribute to the harmony and betterment of the family, the society and the nation at large".

On behalf of AKEPT, I wish to extend a very warm welcome to all the participants attending the 4th Higher Education Leadership & Governance Conference 2018. AKEPT has always been committed to strengthen higher education leadership as we need to move forward in this dynamic and ever-changing higher education ecosystem. Hence, it is timely for AKEPT to be actively engaged in this conference that provides a valuable window for sharing of knowledge on humanising higher education. This conference gives the impetus in realising the aspiration of the National Education Philosophy.

With high calibre of speakers involved in the Conference, I have no doubt that the participants will take part in thought provoking and stimulating discussions. This is a great opportunity to gather knowledge, exchange ideas and strengthen networking that will lead to the inculcation of creativity, innovation and expertise. Each participant must take the opportunity to learn more from the speakers as well as the counterparts through this platform that assembles the universities' board of directors, vice chancellors and deputy vice chancellors as well as other top management of the universities. The assortment of topics also provide tremendous will the participants with а insight the need of humanising higher education that will bring about the positive changes to society.

I would like to take this opportunity to thank University of Malaya as AKEPT's strategic partner in making this conference possible. Last but not least, I wish to thank all the speakers and the participants and I hope this conference will be a rewarding experience for all of us.

Thank you.







WELCOME MESSAGE



YM TENGKU DATUK DR. MOHD AZZMAN SHARIFFADEEN TENGKU IBRAHIM CHAIRMAN, BOARD OF DIRECTORS UNIVERSITY OF MALAYA

On behalf of the Steering Committee, it is our great pleasure to welcome you to attend the Higher Education Leadership and Governance Conference (HELGC) 2018 at the prestigious Pullman Kuala Lumpur City Centre Hotel and Residences Malaysia. Held for the fourth time, this conference is jointly organised by the Ministry of Education (MOE), Higher Education Academy (AKEPT) and the University of Malaya. Following the very successful conference 2014. 2015. and 2017 the committee proud host the 4th conference with theme "Humanising Education". the Higher

Although the Fourth Industrial Revolution (4IR) was publicly announced in Davos in 2016, various elements related to what makes this new dimension has been ongoing for almost a decade. In the context of technological developments, digitalisation, new requirements and expectations towards a changed employability and higher education as a mass phenomenon, higher education institutions will be likely to change their role and mode of operation entirely. More and more higher education institutions are opening up, in their business models, in their learning designs, in revolution, or so-called industry 4.0 will require a shift in approaches and models.

The conference will lay out the frame of a two days' worth of breakout sessions and debates addressing the overarching theme of a changing higher education in respond to a changing society. A panel of stakeholders will present the various views on the validity and actual impact of these changes. Each of these will address one of the multiple facets of higher education 4.0, it will bring together the experience in higher education: institutional leadership and management, researchers, practitioners and policy-makers to better understand their respective views. approaches This in inspiring participants and higher education conference aims experiences. institutions alike in meeting the challenges of tomorrow head-on. HELGC is the place to investigate and explore further the previously mentioned queries, issues and challenges.

It is not an easy task to put together a joint conference of such a magnitude. Hence, I would like to thank all the members of the organizing committee for their hard work in ensuring the success of the conference. Last but not least, the joint conference would not be possible without the hundreds of participants who enthusiastically upported and participated in the conferences.

I hope that you will enjoy the conference and that your interaction with your counterparts from many different countries will stimulate a creative exchange of ideas and will be personally rewarding. We look forward to engaging with all of you to produce a deep, thoughtful set of works that can guide our endeavours for the next decade.

Thank you.







DAY 1 | 18TH DECEMBER 2018 (TUESDAY)

8.00 am Registration of Participants / Welcome Refreshments

9.00 am Welcoming Address

Professor Datuk Dr. Rohana Yusof

Director, Higher Education Leadership Academy (AKEPT)

Ministry of Education Malaysia

9.15 am Inaugural and Opening Address

YM Tengku Datuk Dr. Mohd Azzman Shariffadeen Tengku Ibrahim

Chairman, Board of Directors, University of Malaya, Malaysia

10.15 am Coffee Break

10.45 am Keynote Address 1

Humanising Higher Education - An Overview

Professor Tan Sri Dato' Dzulkifli Abdul Razak

Rector, International Islamic University Malaysia (IIUM)

11.45 am Keynote Address 2

People & Technology: A Roadway to a New Concept University -

ASSEMBLY UNIVERSITY SYSTEM

Professor Jekuk Chang

President of Dongseo University, Republic of Korea

12.45 pm Lunch

2.30 pm **SESSION 1**

Revisiting the Malaysian Higher Education Framework

Datin Paduka Ir. Dr Siti Hamisah Tapsir Director General of Higher Education Department of Higher Education Ministry of Education Malaysia

3.30 pm SESSION 2 (Forum)

Leadership Roles & Management of Higher Education in the Changing

Environment

Panel: Professor Graham Kendall

Provost & Chief Executive Officer, University of Nottingham

Malaysia Campus

Professor Dr. Zulkornain YusopPresident and CEO, Putra Business School

University Putra Malaysia

Moderator: Datuk Ir. (Dr.) Abdul Rahim Hashim

Vice-Chancellor, University of Malaya, Malaysia

30 pm Leadership Discourse

His Majesty Sultan Nazrin Muizzuddin Shah Ibni Almarhum Sultan Azlan Muhibbuddin Shah Al-Maghfur-Lah

Deputy Yang Di-pertuan Agong &

Chancellor, University of Malaya, Malaysia

[Only for Chairman of Board of Directors, Vice Chancellors

(Public HEIs) and AKEPT]











DAY 2 | 19TH DECEMBER 2018 (WEDNESDAY)

8.00 am Welcome Refreshments

9.00 am SESSION 3 (Forum)

Implication of the Fourth Industrial Revolution on Higher Education

Panel: Professor Datuk Dr. Asma Ismail

Vice-Chancellor, Universiti Sains Malaysia

Professor Dr. Rose Alinda Alias Universiti Teknologi Malaysia

Dr. Dzahar Mansor

National Technology Officer, Microsoft Malaysia

Moderator: Mr. Kamarul Bahrin Haron

Deputy Editor-in-Chief, Astro AWANI

10.30 am Coffee break

11.00 am SESSION 4

Board of Directors Structure, Function and Responsibilities: An Alternative

Approach

2.30 pm

Tan Sri Ghauth Jasmon

Member, Board of Directors, Sunway University

12.00 pm **SESSION 5**

Humanising Higher Education: The Challenges

Dr . James Campbell

Senior Consultant Asia Aware

1.00 pm Lunch

SESSION 6 (Forum)

Holistic Education for Academic Success

Panel: Professor Mushtak Al-Atabi
Provost, Chief Executive Officer & Vice Principal, Heriot-Watt

Professor Tan Tai Yong

President, Yale-NUS College, Singapore

Professor Ts. Dr. Haji Mohamad Kamal Haji Harun

Deputy Vice-Chancellor (Academic & International)

Universiti Teknologi MARA Malaysia

Moderator: Professor Datuk Dr. Rohana Yusof

University Malaysia

Director, Higher Education Leadership Academy (AKEPT)

Ministry of Education Malaysia

4.00 pm Closing Remarks

Tan Sri Dato' Seri Dr. Wan Mohd Zahid Mohd Noordin

Chairman, Board of Advisors, Higher Education Leadership Academy

(AKEPT) Malaysia

4.30 pm Tea / End of Conference









SPEAKERS AND PANELISTS



Tan Sri Dato' Seri Dr. Wan Mohd Zahid Mohd NoordinChairman, Board of Advisors, Higher Education Leadership Academy (AKEPT) Ministry of Education Malaysia



Professor Datuk Dr. Rohana YusofDirector, Higher Education Leadership Academy (AKEPT)
Ministry of Education Malaysia



YM Tengku Datuk Dr. Mohd Azzman Shariffadeen Tengku Ibrahim Chairman, Board of Directors, University of Malaya



Professor Tan Sri Dato' Dzulkifli Abdul Razak Rector, International Islamic University Malaysia (IIUM)



Professor Jekuk ChangPresident of Dongseo University, Republic of Korea



Datin Paduka Ir. Dr Siti Hamisah TapsirDirector General of Higher Education
Department of Higher Education
Ministry of Education Malaysia



Professor Graham KendallProvost & Chief Executive Officer, University of Nottingham Malaysia Campus



Professor Dr. Zulkornain Yusop President and CEO, Putra Business School, University Putra Malaysia



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Tan Sri Ghauth Jasmon Member, Board of Directors, Sunway University



Dr . James Campbell Senior Consultant Asia Aware



Professor Mushtak Al-Atabi Provost, Chief Executive Officer & Vice Principal, Heriot-Watt University, Malaysia



Professor Tan Tai Yong President, Yale-NUS College, Singapore



Professor Ts. Dr. Haji Mohamad Kamal Haji Harun Deputy Vice-Chancellor (Academic & International) Universiti Teknologi MARA Malaysia







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HIGHER EDUCATION LEADERSHIP ACADEMY (AKEPT)
MINISTRY OF EDUCATION MALAYSIA
UNIVERSITY OF MALAYA PRESS
SPEAKERS
PANELISTS
AND
PARTICIPANTS



NOTES:

All conference materials can be accessed via https://umconference.um.edu.my/HEConference18